

Extracts from the Financial Report 2025

Consolidated Statements of Operations (unaudited)

USD in thousands, except per share data	FINANCIAL YEAR ENDED MARCH 31,	
	2026	2025
Net revenue	1,166,234	1,119,699
Cost of revenue	780,090	754,701
Gross profit	386,144	364,998
Operating expenses		
Research and development	92,803	109,524
Sales and marketing	39,628	35,535
General and administrative	125,386	104,472
Amortization of intangible assets	32,921	32,153
Operating income	95,406	83,314
Interest income	3,485	1,800
Interest expense	(26,317)	(21,627)
Other income (expense), net	(5,189)	(16,714)
Income from continuing operations before income taxes	67,385	46,773
Income tax expense	(26,225)	(8,892)
Income from continuing operations, net of tax	41,160	37,881
Discontinued operations:		
Loss on discontinued operations before income taxes	(196,785)	(187,095)
Income tax expense	(11,006)	(180)
Loss on discontinued operations, net of tax	(207,791)	(187,275)
Net loss	(166,631)	(149,394)
Income attributable to noncontrolling interests, net of tax	2,265	1,070
Net loss attributable to Landis+Gyr Group AG shareholders	(168,896)	(150,464)
Basic earnings per share attributable to Landis+Gyr Group AG shareholders		
Income from continuing operations, net of tax	1.43	1.31
Loss from discontinued operations, net of tax	(7.31)	(6.52)
Net loss	(5.87)	(5.21)
Diluted earnings per share attributable to Landis+Gyr Group AG shareholders		
Income from continuing operations, net of tax	1.43	1.31
Loss from discontinued operations, net of tax	(7.30)	(6.52)
Net loss	(5.87)	(5.21)
Weighted-average number of shares used in computing earnings per share:		
Basic	28,747,244	28,875,638
Diluted	28,759,519	28,901,355

Consolidated Balance Sheets (unaudited)

USD in thousands, except share data	March 31, 2026	March 31, 2025
ASSETS		
Current assets		
Cash and cash equivalents	232,905	171,564
Accounts receivable, net of allowance for doubtful accounts of USD 2.5 million and USD 2.3 million	285,108	272,799
Inventories, net	117,557	133,202
Prepaid expenses and other current assets	85,103	66,734
Current assets held for sale – discontinued operations	434,131	279,967
Total current assets	1,154,804	924,266
Property, plant and equipment, net	69,877	66,235
Intangible assets, net	57,489	91,421
Goodwill	762,069	762,035
Deferred tax assets	74,064	73,910
Other long-term assets	190,881	167,215
Noncurrent assets held for sale – discontinued operations	–	320,335
TOTAL ASSETS	2,309,184	2,405,417
LIABILITIES AND EQUITY		
Current liabilities		
Trade accounts payable	113,924	129,929
Accrued liabilities	40,575	34,832
Warranty provision – current	12,537	11,798
Payroll and benefits payable	44,319	37,749
Short-term debt	174,276	94,556
Operating lease liabilities – current	9,707	8,892
Other current liabilities	102,873	96,008
Current liabilities held for sale – discontinued operations	271,922	170,473
Total current liabilities	770,133	584,237
Long-term debt	249,371	249,522
Warranty provision – non current	4,578	7,375
Pension and other employee liabilities	8,922	6,720
Deferred tax liabilities	11,490	11,475
Tax provision	23,223	20,841
Operating lease liabilities – non current	37,209	36,035
Other long-term liabilities	94,262	105,419
Noncurrent liabilities held for sale – discontinued operations	–	66,140
Total liabilities	1,199,188	1,087,764
Shareholders' equity		
Landis+Gyr Group AG Shareholders' equity		
Registered ordinary shares (28,908,944 and 28,908,944 issued shares at March 31, 2026, and March 31, 2025, respectively)	302,756	302,756
Additional paid-in capital	913,853	953,920
Retained earnings (Accumulated deficit)	(33,502)	135,394
Accumulated other comprehensive loss	(45,256)	(71,913)
Treasury shares, at cost (477,394 and 89,337 shares at March 31, 2026, and March 31, 2025, respectively)	(31,166)	(5,413)
Total Landis+Gyr Group AG shareholders' equity	1,106,685	1,314,744
Noncontrolling interests	3,311	2,909
Total shareholders' equity	1,109,996	1,317,653
TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY	2,309,184	2,405,417

Consolidated Statements of Cash Flows (unaudited)

USD in thousands	FINANCIAL YEAR ENDED MARCH 31,	
	2026	2025
Cash flow from operating activities		
Net loss	(166,631)	(149,394)
Adjustments to reconcile net loss to net cash provided by operating activities:		
Depreciation and amortization	54,763	52,551
Non-cash effects from discontinued operations	238,584	219,386
Share-based compensation	3,974	2,761
Loss (gain) on disposal of property, plant and equipment	120	(10,641)
Loss (gain) on foreign exchange, net	6,232	(1,214)
Change in allowance for credit losses	211	(639)
Deferred income tax	(1,968)	(37,626)
Change in operating assets and liabilities, net of effect of businesses acquired and effect of changes in exchange rates:		
Accounts receivable	(12,762)	(92,712)
Inventories, including advance payments	16,868	(28,515)
Trade accounts payable	(14,130)	43,039
Other assets and liabilities	(26,980)	81,895
Net cash provided by operating activities	98,281	78,891
Cash flow from investing activities		
Payments for property, plant and equipment	(38,511)	(28,121)
Payments for intangible assets	(4)	(3,825)
Proceeds from the sale of property, plant and equipment	1,346	6,782
Purchase of investments	(1,500)	-
Proceeds from the sale of investments, net of divested cash	-	(11,075)
Net cash used in investing activities	(38,669)	(36,239)
Cash flow from financing activities		
Proceeds from third party facility	90,537	236,502
Repayment of borrowings to third party facility	(16,974)	(149,396)
Purchase of treasury shares	(28,630)	(8,167)
Debt issuance cost	(350)	-
Purchase of redeemable noncontrolling interests	-	(5,063)
Dividends paid	(41,164)	(72,473)
Dividends paid to noncontrolling interests	(2,535)	-
Net cash from settlement of foreign currency derivatives to hedge financing activities	2,109	-
Issuance of shares	-	797
Net cash provided by financing activities	2,993	2,200
Net increase in cash and cash equivalents	62,605	44,852
Cash and cash equivalents at beginning of period	171,564	128,508
Effects of foreign exchange rate changes on cash and cash equivalents	(1,264)	(1,796)
Cash and cash equivalents at end of period	232,905	171,564
Supplemental cash flow information		
Cash paid for income tax	56,103	44,791
Cash paid for interest	20,733	22,045

Discontinued Operations (unaudited)

DISCONTINUED OPERATIONS – INCOME STATEMENT	FINANCIAL YEAR ENDED MARCH 31,	
	2026	2025
USD in thousands		
Major components of pretax loss of discontinued operations:		
Net revenue	779,553	652,841
Cost of revenue	575,527	513,962
Research and development	71,708	68,967
Sales and marketing	45,029	41,628
General and administrative	87,328	52,578
Amortization of intangible assets	3,565	4,480
Impairment of intangible assets	193,635	111,000
Operating loss of discontinued operations	(197,239)	(139,774)
Other income (expense), net	454	(2,779)
Pretax loss of discontinued operations	(196,785)	(142,553)
Loss from the sale of discontinued operations	–	(40,713)
Reclassification of foreign currency translation reserve	–	(3,829)
Income tax expense	(11,006)	(180)
Loss on discontinued operations, net of tax	(207,791)	(187,275)

Supplemental Reconciliations and Definitions (unaudited)

Adjusted EBITDA

The reconciliation of Operating income to Adjusted EBITDA is as follows for the financial years ended March 31, 2026 and 2025:

USD in millions, unless otherwise indicated	L+G GROUP AG		AMERICAS		ASIA PACIFIC		CORPORATE UNALLOCATED	
	FY 2025	FY 2024	FY 2025	FY 2024	FY 2025	FY 2024	FY 2025	FY 2024
Operating income (loss)	95.4	83.3	148.4	110.1	19.2	42.2	(72.2)	(69.0)
Amortization of intangible assets	33.9	33.2	25.7	25.7	–	–	8.2	7.5
Depreciation	20.8	19.4	17.6	17.4	3.0	2.0	0.2	–
EBITDA	150.2	135.9	191.7	153.2	22.2	44.2	(63.7)	(61.5)
Restructuring charges	5.1	4.4	4.3	3.4	–	–	0.8	1.0
Timing difference on FX derivatives	–	(0.1)	–	–	–	(0.1)	–	–
Transformation expenses	12.2	10.8	–	–	–	–	12.2	10.8
Adjusted EBITDA	167.5	151.0	196.0	156.6	22.2	44.1	(50.7)	(49.7)
Adjusted EBITDA margin (%)	14.4%	13.5%	18.8%	16.2%	17.6%	28.4%		

Owing to rounding, numbers presented may not add up to the totals provided.

Adjusted Gross Profit

The reconciliation of Gross Profit to Adjusted Gross Profit is as follows for the financial years ended March 31, 2026 and 2025:

USD in millions, unless otherwise indicated	L+G GROUP AG		AMERICAS		ASIA PACIFIC		CORPORATE UNALLOCATED	
	FY 2025	FY 2024	FY 2025	FY 2024	FY 2025	FY 2024	FY 2025	FY 2024
Gross Profit	386.1	365.0	337.0	304.7	41.7	62.4	7.4	(2.1)
Amortization of intangible assets	1.0	1.0	1.0	1.0	–	–	–	–
Depreciation	16.4	16.3	15.7	15.6	0.7	0.6	–	–
Restructuring charges	0.7	–	0.7	–	–	–	–	–
Timing difference on FX derivatives	–	(0.1)	–	–	–	(0.1)	–	–
Adjusted Gross Profit	404.3	382.2	354.4	321.4	42.5	62.9	7.4	(2.1)
Adjusted Gross Profit margin (%)	34.7%	34.1%	34.1%	33.3%	33.7%	40.6%		

Owing to rounding, numbers presented may not add up to the totals provided.

Adjusted Operating Expenses

The reconciliation of Operating Expenses to Adjusted Operating Expenses is as follows for the financial years ended March 31, 2026 and 2025:

USD in millions, unless otherwise indicated	FY 2025	FY 2024
Research and development	92.8	109.5
Depreciation	(2.4)	(1.8)
Restructuring charges	(1.8)	(1.1)
Adjusted research and development	88.6	106.7
Sales and marketing	39.6	35.5
General and administrative	125.4	104.5
Depreciation	(2.0)	(1.4)
Restructuring charges	(2.6)	(3.3)
Transformation expenses	(12.2)	(10.8)
Adjusted sales, general and administrative	148.2	124.5
Adjusted operating expenses	236.8	231.2

Owing to rounding, numbers presented may not add up to the totals provided.